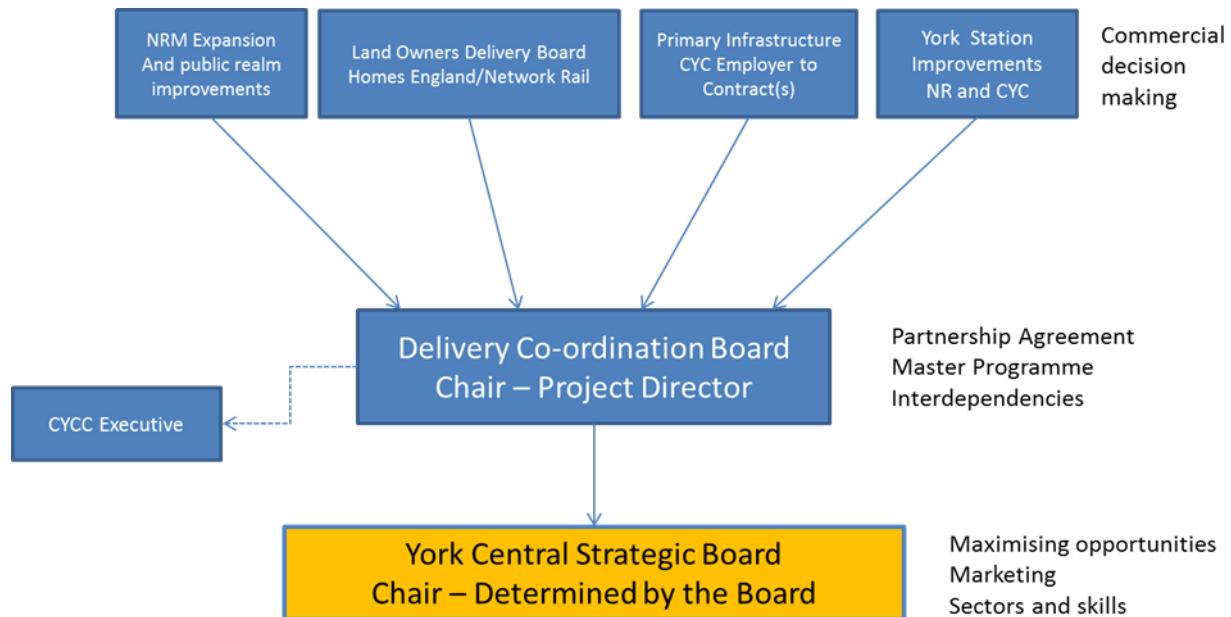


York Central Governance Excerpt from Executive report 29th November 2018

1. As the project moves onto delivery phase it is appropriate to review and evolve the existing governance arrangements to ensure coherent delivery across a large programme of interdependent projects, including the front of York Railway station and the station itself. This is represented diagrammatically below.



2. The Strategic Board will determine its own chair and will be responsible for
 - a. Maximising opportunities
 - b. Ensuring Strategic fit
 - c. Oversight of programme
 - d. Sectors and skills development
 - e. Advocating for the scheme
 - f. Oversight of the promotion and marketing
 - g. Leading effective decision making within their organisation
3. It is anticipated that senior representatives of both LEPs would sit on the Strategic Board.
4. The Delivery Co-ordination Board will be chaired by Project Director and will be responsible for :-
 - a. Delivering the commitments set out in the Partnership Agreement

- b. The ownership of the Master Programme, Cost and Quality benchmarks as set in Partnership Agreement
 - c. Baseline off plot infrastructure cost plan – agreed quality standard and extent
 - d. Decision making on delivery of future infrastructure packages
 - e. Baseline development appraisal (for monitoring of potential for super-profit via s106)
 - f. Proactive reporting from each of the “projects” on deviation from all the above, early identification of issues affecting the critical path
 - g. Manage interdependencies
 - h. Programme assurance
5. There will be a series of individual project boards for
- Infrastructure Delivery – led by CYC but including NR - consideration to be given to inclusion of LEP representatives to oversee delivery of funding commitments
 - Front of Station and Station Board overseeing the works to the front of and including the railway station
 - Development Partners – led by Homes England and Network Rail
 - NRM masterplan project
6. These will all feed into the Delivery Co-ordination Board and will be individually responsible for reporting to funding bodies and ensuring project assurance.